



U.S. Department
of Transportation

**Federal Railroad
Administration**

1200 New Jersey Avenue, SE
Washington, DC 20590

March 24, 2021

Dear Stakeholder:

In reference to the Federal Railroad Administration (FRA) Minority-Owned and Women-Owned Business Enterprise (MBE/WBE) Disparity Study, FRA commissioned a Minority-Owned and Women-Owned Business to report to Congress on MBE/WBE activity related to FRA's major grant and loan programs. To conduct the study, FRA contracted with Jack Faucett Associates (JFA), a nationally recognized and respected expert in public-sector economic and survey research, and the University of Chicago's National Opinion Research Center (NORC), which is working with JFA to conduct the survey research.

In order to obtain relevant information needed for this project, JFA or NORC team members may contact you or other members of your organization to gather information. The JFA team will use the information collected strictly for purposes of the study and will not disclose it to outside parties. If you are contacted, we strongly encourage you to participate in the survey and provide any requested information as soon as possible.

Thank you for your prompt cooperation with this important effort. If you have any questions or concerns, please contact Mr. Calvin Gibson, FRA Civil Rights Director, at 202-493-0669 or FRADisparityStudy@dot.gov.

Sincerely,

A handwritten signature in blue ink, appearing to read "Amit Bose".

Amit Bose
Acting Administrator